

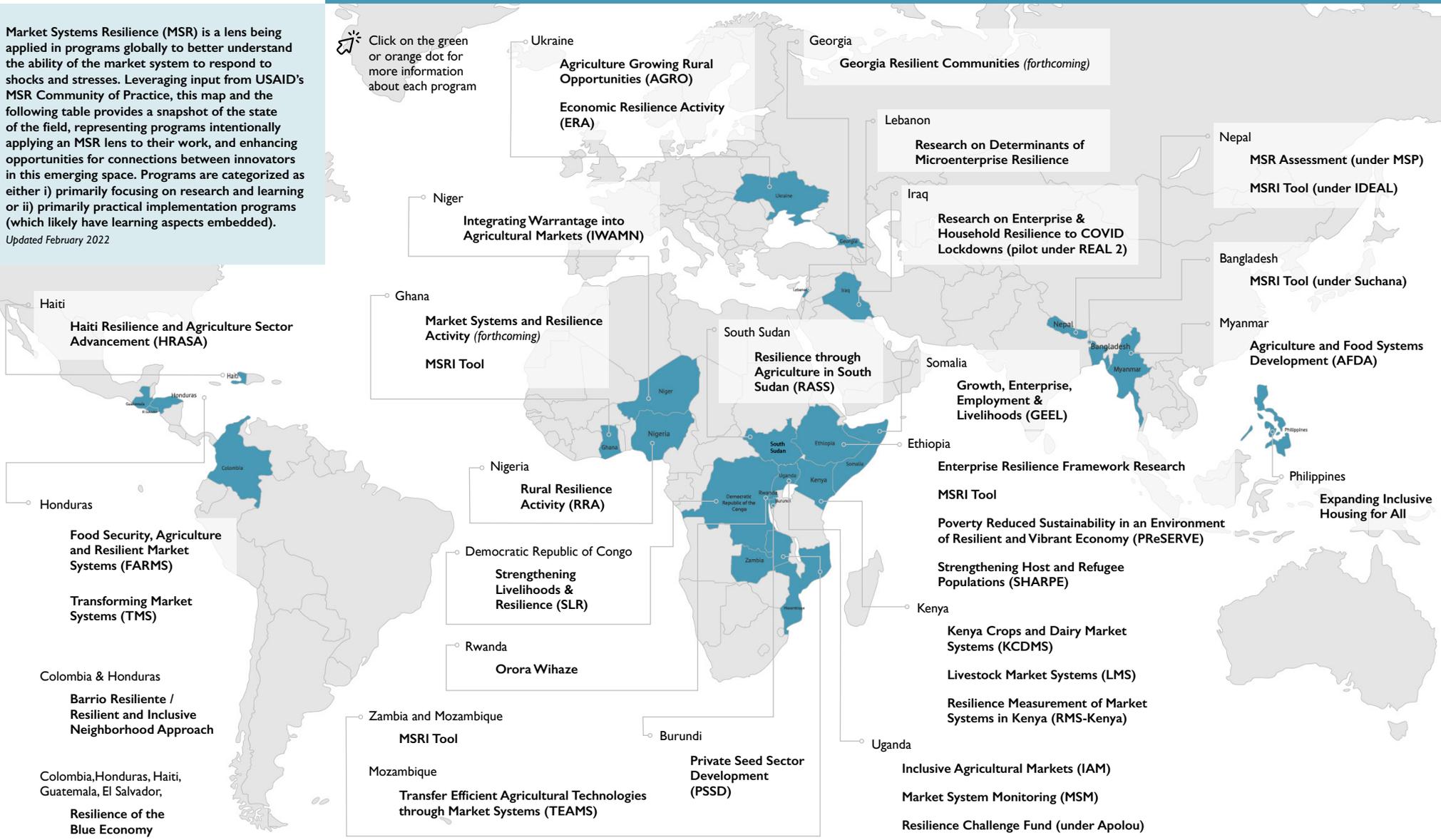
Market Systems Resilience: State of the Field Map

A snapshot representing current 'hot spots' of applied MSR globally.

Market Systems Resilience (MSR) is a lens being applied in programs globally to better understand the ability of the market system to respond to shocks and stresses. Leveraging input from USAID's MSR Community of Practice, this map and the following table provides a snapshot of the state of the field, representing programs intentionally applying an MSR lens to their work, and enhancing opportunities for connections between innovators in this emerging space. Programs are categorized as either i) primarily focusing on research and learning or ii) primarily practical implementation programs (which likely have learning aspects embedded).

Updated February 2022

Click on the green or orange dot for more information about each program



- Key**
- Green dot: Practical Implementation Program
 - Orange dot: Primarily Research and Learning Program

Program has an explicit accountability to the donor for MSR (e.g., indicator, objective).

26 Countries

26 Practical Implementation focused programs

35 Projects*

9 Research & Learning focused programs

- Global
- Market Systems & Partnerships (MSP)
- Resilience Evaluation, Analysis and Learning 2 (REAL 2)

*MSRI Tool is used in multiple countries, and therefore only counted once as a Project.

Country	Project/Activity; Donor; Lead Implementer (Relevant Support)	Years	Description	Key Contact Information	Links to Key Resources
Bangladesh	MSR Index Tool (under Suchana) Donor: FCDO and EU Lead Implementer: iDE	2018 – present	Suchana (2015-2022) is a multi-sectoral nutrition program, which aims to reduce undernutrition leading to stunting in children under 2 years of age in Sylhet and Moulvibazar districts. Suchana is implemented in diverse and hard to reach areas in north-west Bangladesh. iDE is using the MSR Index to better understand the drivers of resilience in the nutrition sector and introduce market solutions to improve MSR in the final years of the project.	Kazi Jawoad Hossain, iDE & John Choptiany, iDE	A journal article on the MSR Index and a post on Developing the MSRI
Burundi	Private Seed Sector Development (PSSD) Donor: Government of the Kingdom of the Netherlands Lead Implementer: IFDC & The Royal Netherlands Tropical Institute (KIT)	2018 – 2022	This project works with private and public sector partners to promote the development of a private sector-led seed industry. A key aim is to support the development of market systems that are resilient to climate and economic shocks. PSSD is bringing together research, private sector, and policy makers to ensure technologies, policies, and products and services are tested and rapidly made available to farmers to mitigate climate change.	Bastiaan Huesken, IFDC	Forthcoming
Colombia & Honduras	Barrio Resiliente / Resilient and Inclusive Neighborhood Approach Donor: USAID Lead Implementer: GOAL	2017 – 2022	Focuses on achieving neighborhood urban resilience through informal sectors that provide essential food and non-food items during normal times and crises. Its market component focuses on increased diversity and connectivity through facilitation of supplier relationships, formation of business networks, and access to capital.	Bernard McCaul, GOAL & Gabriela Cáceras, GOAL	All knowledge products, case studies and tools published can be accessed here
Colombia, El Salvador, Guatemala, Haiti, & Honduras	Resilience of the Blue Economy (in Spanish Google translation available) Donor: Nordic Development Fund, IDB, EuropeAid, IrishAid, USAID Lead Implementer: GOAL	2017 – 2021	Research (using the Resilience for Social Systems “R4S” Approach) and implementation that emphasize supporting resilience determinant factors: participation of vulnerable groups, governance of natural resources, improving connectivity and redundancy of system actors and target groups, etc.	Bernard McCaul, GOAL & Gabriela Cáceras, GOAL	Resilience for Social Systems “R4S” Approach ; Forthcoming – Resilience Assessment of Small Scale Fisheries in Colombia
Democratic Republic of Congo	Strengthening Livelihoods and Resilience Activity (SLR) Donor: USAID Lead Implementer: DAI	2020 – 2025	Uses an MSR lens in an extremely thin market system with active military conflict, where systemic change can be challenging to achieve. Aims to make the system more resilient through more familiar MSD partnerships while recognizing non-traditional market players (humanitarian organizations, militia actors, major extractives, etc.) as potential partners and incorporating them into the MSR lens. Ituri is near one extreme end of the fragility spectrum when it comes to using an MSR lens to affect systemic change.	Dan Langfitt, DAI	Forthcoming
East Africa & Horn of Africa	Resilience Learning Activity (RLA) Donor: USAID Lead Implementers: Kenya & Horn activities: ACDI/VOCA Somalia activities: Mercy Corps	2019 – 2024	RLA acts as a secretariat for resiliency initiatives operating in Kenya and throughout the East Africa Region. In the secretariat role, RLA has engaged with local governments and organizations, host country academic institutions, and other programs to optimize the efficiency of resiliency investments. For example, RLA supports the Isiolo County government to develop their emergency response manual in order to better coordinate their crisis response when shocks occur.	James Flock, ACDI/VOCA	Forthcoming
El Salvador, Colombia, Guatemala, Haiti, & Honduras	Resilience of the Blue Economy (in Spanish Google translation available) Donor: Nordic Development Fund, IDB, EuropeAid, IrishAid, USAID Lead Implementer: GOAL	2017 – 2021	Research (using the Resilience for Social Systems “R4S” Approach) and implementation that emphasize supporting resilience determinant factors: participation of vulnerable groups, governance of natural resources, improving connectivity and redundancy of system actors and target groups, etc.	Bernard McCaul, GOAL & Gabriela Cáceras, GOAL	Resilience for Social Systems “R4S” Approach
Ethiopia	Enterprise Resilience Framework Research Donor: Internally funded Lead Implementer: RTI	2021 – 2022	Development of an MSME resilience framework, building off of USAID’s MSR framework. Primary research is currently taking place, focusing on agrodealers in Ethiopia.	Tracy Mitchell, RTI	Mapping a Framework for Micro, Small and Medium Enterprise Resilience
Ethiopia	MSR Index Tool Donor: Government of Canada Lead Implementer: iDE	2021 – present	iDE is currently in the process of collecting data in Ethiopia, utilizing its MSRI tool.	Kazi Jawoad Hossain, iDE & John Choptiany, iDE	A journal article on the MSR Index and a post on Developing the MSRI

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Ethiopia	Poverty Reduced Sustainability in an Environment of Resilient and Vibrant Economy (PreSERVE) Donor: USAID Lead Implementer: Food for the Hungry (RTI)	2021 – 2026	An integrated activity to improve the food security of vulnerable households in targeted Productive Safety Net Program (PSNP) communities in Amhara Region and contribute to a sustained reduction in rural poverty. RTI will lead a market system development approach to improve market linkages and opportunities for vulnerable producers. Market System Assessments and a household resilience baseline study in the refinement year will generate results used to refine the program's theory of change and design of market system interventions. A Market System Resilience-informed evaluation approach will be designed that will also assess linkages between MSR outcomes and household resilience capacities over the life of the project.	Tracy Mitchell, RTI	New program - forthcoming
Ethiopia	Strengthening Host and Refugee Populations (SHARPE) Donor: FCDO Lead Implementer: DAI	2019 – 2023	Integrates a "Markets for Resilience" approach to strengthen economies of host and refugee populations in 3 regions of Ethiopia; promotes increased refugee self-reliance and generates economic opportunities for host communities through the piloting and scaling of interventions. Application of MSR lens in humanitarian context.	Paul Joicey, SHARPE Team Lead	Refugee Businesses in Ethiopia Report
Georgia	Georgia Resilient Communities Donor: USAID Lead Implementer: TBD	Est 2022 start	Forthcoming systems-based Activity that blends enterprise development and MSME investment objectives with an objective to strengthen community-level resilience. Requires an assessment of community capacity for resilience and opportunities for improvement, in addition to a market systems analysis.	TBD	New program – forthcoming
Ghana	Feed the Future Market Systems and Resilience Activity Donor: USAID Lead Implementer: TBD	Est 2022 start	Forthcoming MSD Activity with MSR explicitly embedded into 3 of 4 contract objectives, including increasing institutional capacity of market actors to mitigate risk and coping strategies; and building MSR capacities to sustain commercialization gains.	TBD	New program – forthcoming
Ghana	MSR Index Tool Donor: Government of Canada Lead Implementer: iDE	2021 – present	iDE is currently in the process of collecting data in Ethiopia, utilizing its MSRI tool.	Kazi Jawoad Hossain, iDE & John Choptiany, iDE	A journal article on the MSR Index and a post on Developing the MSRI
Global	Feed the Future Market Systems and Partnerships Activity (MSP) Donor: USAID Lead Implementer: DAI (Vikāra Institute, formerly operating as EcoVentures International)	2020 – 2023	MSR is a core priority in the Learning Agenda; developing a series of learning products to demystify MSR and surface practical examples; hosts an MSR Community of Practice for USAID and IPs; can conduct specialized MSR services and capacity building (see Nepal MSR Assessment as example). Strategic goals for MSR are to embed MSR as a lens into MSD, expand and deepen interest in and practice of MSR, strengthen applied learning and build capacity across expertise and functional levels.	Bronwyn Irwin, DAI; Mike Field, Vikāra Institute (formerly EVI)	Initial learning products forthcoming in early 2022 and available at www.agrilinks.org/msp MSP Learning Agenda
Global	Resilience Evaluation, Analysis and Learning 2 (REAL 2) Donor: USAID Lead Implementer: Save the Children (Mercy Corps)	2020 – 2021	Has a workstream on MSR measurement and activities will include concepts, measurement of, and guidance for MSR. Plans to further adapt and refine assessment and measurement frameworks in MSR that further program implementation, and adaptive management and impact, including in highly fragile, conflict-affected settings.	Bradley Sagara, Mercy Corps & Dan Hudner, Mercy Corps	Forthcoming in early 2022
Guatemala, Colombia, El Salvador, Haiti, & Honduras	Resilience of the Blue Economy (in Spanish Google translation available) Donor: Nordic Development Fund, IDB, EuropeAid, IrishAid, USAID Lead Implementer: GOAL	2017 – 2021	Research (using the Resilience for Social Systems "R4S" Approach) and implementation that emphasize supporting resilience determinant factors: participation of vulnerable groups, governance of natural resources, improving connectivity and redundancy of system actors and target groups, etc.	Bernard McCaul, GOAL & Gabriela Cáceras, GOAL	Resilience for Social Systems "R4S" Approach
Haiti	Haiti Resilience and Agriculture Sector Advancement (HRASA) Donor: USAID Lead Implementer: DAI	2021- 2026	This recently launched Activity improves the efficiency and effectiveness of existing market system actors; stimulates and expands private sector engagement and investment in agricultural market systems; and strengthens the capacity of subsistence farming households to participate in opportunities. HRASA will seek to embed MSR within Haiti's weak-state, gang-conflict, donor-direct-delivery context.	Allen Turner, DAI	New program - forthcoming
Haiti, Colombia, El Salvador, Guatemala, & Honduras	Resilience of the Blue Economy (in Spanish Google translation available) Donor: Nordic Development Fund, IDB, EuropeAid, IrishAid, USAID Lead Implementer: GOAL	2017 – 2021	Research (using the Resilience for Social Systems "R4S" Approach) and implementation that emphasize supporting resilience determinant factors: participation of vulnerable groups, governance of natural resources, improving connectivity and redundancy of system actors and target groups, etc.	Bernard McCaul, GOAL & Gabriela Cáceras, GOAL	Resilience for Social Systems "R4S" Approach

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Honduras & Columbia	Barrio Resiliente / Resilient and Inclusive Neighborhood Approach Donor: USAID Lead Implementer: GOAL	2017 – 2022	Focuses on achieving neighborhood urban resilience through informal sectors that provide essential food and non-food items during normal times and crises. Its market component focuses on increased diversity and connectivity through facilitation of supplier relationships, formation of business networks, and access to capital.	Bernard McCaul , GOAL & Gabriela Cáceras , GOAL	All knowledge products, case studies and tools published can be accessed here
Honduras	Feed the Future Food Security, Agriculture and Resilient Market Systems (FARMS) Donor: USAID Lead Implementer:ACDI/VOCA	2021 – 2026	Newly awarded MSD Activity with MSR explicitly embedded in its third objective, including diversification of livelihoods (both on- and off-farm), increased access to sustainable sources of water for agriculture, and increased local capacity to manage pests, diseases and related risks. Activity aims to strengthen targeted value chains and create sustainable economic opportunities in Honduras by fostering competitive, inclusive, and resilient agricultural systems.	Walter Nuñez Rodriguez , ACDI/VOCA	New program - forthcoming
Honduras	Transforming Market Systems Donor: USAID Lead Implementer:ACDI/VOCA	2018 – 2023	Provides evidence of resilience as an essential factor to private sector growth and economic inclusion. The Activity includes practical examples of tactics and actions that increase MSR in areas related to economic diversification, business support services, and strengthening public and private capacities to manage risk. Conducts annual diagnostic of competitiveness, inclusion and resilience.	Dun Grover ,ACDI/VOCA	Published products include: 1. Business resilience analyses (COVID-19 and a second survey regarding COVID-19) 2. Market systems diagnostics (2018 and 2020) and 3. MSR learning product on the impact of Hurricanes Eta/ Iota and COVID-19
Honduras, Colombia, El Salvador, Guatemala, & Haiti	Resilience of the Blue Economy (in Spanish Google translation available) Donor: Nordic Development Fund, IDB, EuropeAid, IrishAid, USAID Lead Implementer: GOAL	2017 – 2021	Research (using the Resilience for Social Systems “R4S” Approach) and implementation that emphasize supporting resilience determinant factors: participation of vulnerable groups, governance of natural resources, improving connectivity and redundancy of system actors and target groups, etc.	Bernard McCaul , GOAL & Gabriela Cáceras , GOAL	Resilience for Social Systems “R4S” Approach ; System Resilience Analysis in Honduras (Spanish) ; System Vulnerability Analysis against COVID-19 in Honduras (Spanish) ; Other resources
Iraq	Research on Enterprise & Household Resilience to COVID-19 Lockdowns (pilot under REAL 2) Donor: USAID Lead Implementer: Save the Children (Mercy Corps)	2022	Analysis of key capacities and characteristics of enterprises in Iraq contributing to resilience to COVID-19 lockdowns, and testing the relationship between enterprise functionality and household resilience in selected localities.	Dan Hudner , Mercy Corps	Forthcoming
Kenya	Feed the Future Kenya Crops and Dairy Market Systems (KCDMS) Donor: USAID Lead Implementer: RTI	2017 – 2022	MSD project applying an MSR lens to spur competitive, inclusive, and resilient market systems in horticulture and dairy. The project stimulates market players to invest in productivity, financing, and business relationships, and includes joint learning for market systems change and technology adoption along with an MSR study. RTI undertook a study of the MSR of the mango market in 3 counties in the Eastern region, and the dairy market in 4 counties in Western and Nyanza regions. Purpose of the study was to assess MSR in counties supported by KCDMS activities, identify areas of strength and weakness, inform FY22 work planning, and assess changes in MSR prior to the close of the project. It was complemented by the MSR evaluation, intended to assess contribution of changes in MSR to KCDMS interventions, and links between the theory of change outcomes and improvements in systems-level change.	Irene Mue , RTI & Tracy Mitchell , RTI	Forthcoming
Kenya	Feed the Future Livestock Market Systems (LMS) Donor: USAID Lead Implementer:ACDI/VOCA	2017 – 2022	Objective of catalyzing both growth of livestock system in northern Kenya and increased household resilience via blending market development, small enterprise grants, disaster preparedness, nutrition, livelihoods and graduation models for the very poor. COVID-19 specific impact on MSMEs report.	Joe Sanders ,ACDI/VOCA	Impact of COVID-19 on MSMEs in Northern Kenya

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Kenya	Resilience Measurement of Market Systems in Kenya (RMS-Kenya) Donor: USDA (in close collaboration with USAID Kenya) Lead Implementer: Vikāra Institute (formerly EVI) (Busara Center for Behavioral Economics)	2020 – 2022	Field testing USAID's MSR framework to assess its validity and usability. Through the field testing, will assess the capability of market systems, specifically in the livestock sector in Isiolo county and in the mango sector in Makueni county, to respond to shocks and stresses, as well as support communities to better weather shocks and stresses.	Caroline Allen, Vikāra Institute & Wairimu Muthike , Busara Center for Behavioral Economics	Learning products forthcoming in mid-2022
Lebanon	Research on Determinants of Microenterprise Resilience Donor: n/a (self-funded) Lead Implementer: Mercy Corps	2022	Analysis of key capacities and characteristics of microenterprises in Lebanon which contribute to continued operations in the face of the series of shocks and stresses (currency devaluation, political instability, COVID-19, and port blast) affecting the Lebanese economy. Results will inform Mercy Corps' country strategy and advocacy.	Jeffrey Shannon , Mercy Corps & Benjamin Medam , Mercy Corps	Forthcoming
Mozambique	MSR Index Tool Donor: Government of Sweden under Farmer Resilience and Rebuilding Initiative, Government of Switzerland & USAID Lead Implementer: iDE	2021 – present	In Mozambique, iDE has used MSR Index as a measurement tool for the Farmers Rebuilding and Resilience Initiative (FRRI) which brings together technology trade fairs, private sector engagement, last mile agents, and improved soft and hard skill farmer field schools.	Kazi Jawoad Hossain , iDE & John Choptiany , iDE	Assessing Market Systems in Mozambique Evaluation Report
Mozambique	Transfer Efficient Agricultural Technologies through Market Systems (TEAMS) Donor: Government of Sweden Lead Implementer: IFDC	2021 – 2022	TEAMS aids in the development of market systems by supporting market actors to develop a continuous supply network of inputs and output products and helps farmers to increase resilience, productivity, and production using climate-smart agriculture.	Bastiaan Huesken , IFDC	Forthcoming
Myanmar	Agriculture and Food Systems Development Activity (AFDA) Donor: USAID Lead Implementer: ACDI/VOCA	2019 – 2024	Myanmar has faced unprecedented crises in 2020/21; using MSD approach, AFDA has been adaptive through co-creation and operational systems that help private sector partners pivot business plans to mitigate risks that agriculture and food systems actors face due to COVID-19 and political and civil unrest. Market system diagnostic surveyed 100 actors (firms and farmers) and used an MSR lens to analyze competitiveness, inclusion, and resilience.	Hayden Aaronson , ACDI/VOCA; Agnes Luz , ACDI/VOCA	Market Systems Diagnostic (2021)
Nepal	MSR Assessment (under Feed the Future MSP) Donor: USAID Lead Implementer: DAI (Vikāra Institute - formerly EVI)	2021 – 2022	Assessing the drivers of MSR in target Feed the Future ZOI(s) through a situational analysis/qualitative diagnostic of the market system. Delivering qualitative insights on how the layered implementation of several Activities in the Mission's portfolio, within specific districts, may have shaped MSR drivers.	Andy Hunter ; Vikāra Institute & Anna Garloch , MSP Activity	Available at www.agrilinks.org/msp late 2022
Nepal	MSR Index Tool (via IDEAL) Donor: USAID Lead Implementer: iDE	2020 – 2021	Baseline assessment of the resilience of the market system conducted through the development of the MSRI. Explicitly includes households in the market system analysis.	Kazi Jawoad Hossain , iDE & John Choptiany , iDE	One output of this work is a journal article on the MSR Index
Niger	Integrating Warrantage into Agricultural Markets (IWAMN) Donor: USAID Lead Implementer: IRC	2021 – 2024	This activity is being implemented in an area of Niger that suffers from chronic food insecurity and high crop loss rates. IRC's research team piloted a prototype of a fee-based community-run warehouse, to protect against crop losses, that shaped the design of this project.	Emily Sloane , IRC & Sadou Soumana , IRC	Forthcoming
Nigeria	Feed the Future Rural Resilience Activity (RRA) Donor: USAID Lead Implementer: Mercy Corps	2019 – 2024	Primary research, practical implementation. Embedded into an approach, with numerous activities that conduct market systems development with a resilience lens. Specific MSR-focused activities and analyses have included a rapid assessment of COVID-19 impacts on market actors and households, as well as responses by the market actors, and measurements of market actor functionality, shocks & stresses, and responses in the Northeast.	John Rachkara , Mercy Corps & Joseph Ubek , Mercy Corps	COVID-19 rapid assessment and additional analysis from monitoring data coming mid-2022. Presentation on team's MSR Sensemaking Workshop .

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Philippines	Expanding Inclusive Housing for All Donor: Hilti Foundation Lead Implementer: Habitat for Humanity Terwilliger Center for Innovation in Shelter	2018 – 2022	The initiative called Build It Right is a framework/approach that aims to influence market actors' behavior towards incrementally building more durable houses. Team has done research on the centrality of homes in the resiliency of households and the housing/construction market system.	Scott Merrill, Habitat for Humanity International & Jessan Catre, Habitat for Humanity International	Forthcoming
Rwanda	Feed the Future Rwanda Orora Wihaze Donor: USAID Lead Implementer: Land O' Lakes Venture37 (MarketShare Associates)	2019 – 2024	Integrates MSR principles into interventions and engages public and private market actors to create better connected and more diverse systems, particularly for animal-sourced foods, leading to increased nutrition outcomes. Integrates MSR principles into interventions and engages public and private market actors to create better connected and more diverse systems, particularly for animal-sourced foods (ASF), leading to increased nutrition outcomes. OH conducts an assessment of resilience quarterly, using an adapted version of the sentinel indicators in the Practical Tools for Monitoring Systems Health (e.g. business churn, stresses and concerns, information flow) along with a custom observation tool to assess 14 ecological factors that affect food intake (e.g. ASF availability and marketing, taste preference shifts). This is enhanced by team reflection sessions to assess shifts and project contribution.	Emmet Murphy, Land O'Lakes Venture37, Aimee Foster, Land O'Lakes Venture37, Matthew Karugarama, MarketShare Associates	Market Systems Baseline Analysis; Consumption Study Report
Somalia	Growth, Enterprise, Employment & Livelihoods (GEEL) Donor: USAID Lead Implementer: RTI (research internally funded by RTI; interventions took place under GEEL)	2015 – 2021	RTI's global resilience team facilitated a series of workshops to further refine GEEL's market-driven approach to focus on strengthening resilience for vulnerable smallholder producers in Bay Region; workshops resulted in a set of resilience-focused theories of change for grain and livestock market systems, following USAID guidance for resilience measurement. Workshops and theories of change laid the groundwork for an RTI-funded study of MSR in both Bay and Bakool, based on the USAID MSR assessment framework and associated guidance. Study culminated in a participatory workshop to analyze the findings from surveys and interviews and attach scores to the resilience of the livestock and grain market systems. Global resilience team then facilitated an adaptive management session to adjust the interventions and approaches in GEEL's resilience focused theories of change based on results from the MSR assessment.	Joanna Springer, RTI	Forthcoming article in Enterprise Development and Microfinance (EDM) on Somalia livestock & grain MSR; Presentation to MSR Community of Practice; Measuring MSR in Somalia RTI
South Sudan	Resilience through Agriculture in South Sudan (RASS) Donor: USAID Lead Implementer: DAI, IFDC	2021 – 2025	RASS' goal is to improve the effectiveness of local systems and strengthen the community capacities to achieve market-sensitive production; increase agriculture productivity, and strengthen sustainable, locally-driven livelihoods. While the market system (and private sector) is nascent, RASS will contribute to pathways for market system strengthening in a fragile, complex environment.	Chuck Chopak, DAI	Forthcoming
Ukraine	Agriculture Growing Rural Opportunities (AGRO) Donor: USAID Lead Implementer: Chemonics	2019 – 2024	AGRO applies MSR lenses to ensure its interventions are catalyzing diversity, improving connectivity, and fostering improved competitive landscapes that drive cooperation and competition that add value.	Andriy Zayika, Chemonics	Forthcoming
Ukraine	Economic Resilience Activity (ERA) Donor: USAID Lead Implementer: DAI	2018 – 2024	ERA applied a vegetables MSR assessment (turning USAID's MSR framework into concrete indicators, survey questionnaires, and benchmarking methodology). The learning led to both programmatic adaptation and suggestions related to the MSR framework, and application. MSR is built into the Activity's theory of change hypotheses around target value chains, which include fruit and vegetables, biofuels, honey, IT, innovative manufacturing, and tourism—as well as access to finance and business services.	Andrea Chartock, DAI	Presentation to MSR Community of Practice

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Uganda	Feed the Future Inclusive Agricultural Markets (IAM) Donor: USAID Lead Implementer: DAI (MarketShare Associates)	2019 – 2024	Integrated a learning question on MSR as part of its CLA approach. Baseline MSR assessments informing MSD interventions. Rapid survey to gather primary data to understand impact & responses of agricultural market actors to mitigate, adapt to & recover from Covid-19.	Collins Apuoyo , DAI & Miriam Namukose , MarketShare Associates	IAM Baseline Report 2021 (see 3.6 Systems Resilience Baseline)
Uganda	Feed the Future Market System Monitoring (MSM) Donor: USAID Lead Implementer: MIT and GWU	2016 – 2022	Developing tools to measure and monitor complex systems, including tools to measure market system responses to shocks (including Covid-19). Also has developed tools for resilience at the household level.	msm.uganda@mit.edu & Courtney Blair , Consultant	Covid-19 Rapid Assessment ; Example Shock Assessment Map ; Guide to Shock Maps in Kumu ; Mapping Karamoja Cluster High-Level Outcomes: Applying System Mapping Techniques to Understanding Resilience ; Rapid System Assessment Methodology
Uganda	Feed the Future Resilience Challenge Fund (under Apolou Activity) Donor: USAID Lead Implementer: Mercy Corps	2020 – 2022	Incorporated a light-touch, initial assessment of the resilience of the animal health sectors in Karamoja, which contributed to refinements of the Apolou program's theory of change. Includes data collection specifically aimed at making activities “resilience-aware,” and its theory of change includes “layering” of MSR domains.	Dr. Maureen Kamusiime , Mercy Corps,	Forthcoming MSR assessment, approximately April 2022
Zambia	MSR Index Tool Donor: Government of Canada Lead Implementer: iDE	2021 – present	iDE is currently in the process of collecting data in Zambia, utilizing its MSRI tool.	Kazi Jawoad Hossain , iDE & John Choptiany , iDE	Forthcoming